

The External Evaluation Report of a Doctoral Study Domain: Philology

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I. Introduction

This evaluation concerns the **doctoral domain of Philology of Universitatea Babeş-Bolyai din Cluj-Napoca**, the evaluation period being from **02.11.2021 to 05.11.2021**. In addition to myself, as International Expert, the evaluation team for Philology was constituted by Prof.Dr. Mihaela GHEORGHE (Universitatea Transilvania din Braşov, Coordinator) and Andrei CĂLINOAIA (Universitatea din Bucureşti, Evaluator student).

The Doctoral field of Philology concerns and involves two doctoral schools at **Universitatea Babeş-Bolyai din Cluj-Napoca**, namely, **The Doctoral School of Linguistic and Literary Studies**, and **The Doctoral School of Hungarianology**. These doctoral schools are dependent on and managed by **The Institute for Doctoral Studies**, established in 2006. The Institute for Doctoral Studies at Babeş-Bolyai University coordinates all administrative activities related to the doctoral cycle, is governed by a Statute, and is under the direction of the **Council for Doctoral Studies** and in collaboration with the councils of doctoral schools. **Romanian, Hungarian, and German are the major lines of study within this domain**, and degrees are provided in these three languages, together with other courses in other foreign and classical languages at undergraduate, master's and doctoral level at twenty-two different faculties. Moreover, there are study programmes in Hungarian in 16 faculties, in German in 8, in English in 12, and in French in 5 faculties.

Overall, in the case of **the total number of doctoral students at UBB** within the last five years has been 434 (2015-2016), 437 (2016-2017), 443 (2017-2018), 399 (2018-2019), 405 (2019-2020) and 436 (2020-2021). The majority of these have received some sort of funding and scholarships for varying periods of time to carry out their doctoral studies. In terms of the total of **doctoral supervisors**, **the total number has been on the rise within the last years**: 335 in 2015, 331 in 2016, 364 in 2017, 379 in 2018, 370 in 2019, and 384 in 2020. Specifically **in the current academic year**, and specifically within the **Doctoral School of Linguistic and Literary Studies**, there are **130 PhD students**



enrolled, while the **Doctoral School of Hungarian Studies** has **95 PhD students** enrolled. Therefore, altogether, in the field of **Philology**, there are currently **225 PhD students** at all stages of their doctoral studies. Considering the figures of the total number of doctoral students in UBB, and the number of students enrolled in the **Philology domain**, it appears evident that this domain represents a highly substantive percentage of the total number of PhD students at University level at any stage of their doctoral research, which **speaks very positively about the contribution of studies in Philology to the overall doctoral programme and its position within the doctoral school as an academic field**. Regarding **PhD supervisors within this field**, the 29 active professors teaching in the field of Philology fulfil the minimum standards in force set out by CNATDCU. Of these, 12 professors of the Doctoral School of Linguistic and Literary Studies are tenured, and all 7 doctoral supervisors of the Doctoral School of Hungarian Studies are full professor and employed on permanent basis.

II. Methods used

For this round of examination, **all international experts have attended zoom meetings**; given that our meetings have been remote, my report will not refer and comment on the University's facilities. The external evaluation process in my case has relied on the written materials and documents provided by the University in advance (over 600 in total, including annexes), and uploaded to the the ARACIS cloud, as well as on participating in the following **e-meetings**:

- Tuesday 12.10.2021: 15:00-17:00 h. Online meeting of all the members of the evaluation team for discussing main methodological aspects related to the evaluation of doctoral studies.
- Tuesday 2.11.2021: 9:00-9:50 h. Online preliminary meeting for the preparation and harmonization of evaluation steps, in hybrid mode, of doctoral study domain and IOSUD.
- Tuesday 2.11.2021: 10:00-10:50 h. Online meeting with representatives of the institution and of the Council for Academic Doctoral Studies (CSUD).
- Tuesday 2.11.2021: 16:00-16:50 h. Online meeting with employers representatives of the doctoral study domain under review.
- Wednesday 3.11.2021: 9:00-9:50 h. Online meeting with students of the doctoral study domain under review
- Wednesday 3.11.2021: 10:00-10:50 h. Online meeting with graduates of the doctoral study domain under review
- Wednesday 3.11.2021: 13:00-13:50 h. Online meeting with the contact person for the doctoral study domain under review and the team responsible for the internal evaluation report [*This meeting was originally scheduled for 2.11.2021 at 14:00-14:50 h.*]
- Wednesday 3.11.2021: 14:00-14:50 h. Online meeting with academic staff of the doctoral study domain under review [*This meeting was originally scheduled for 2.11.2021 at 15:00-15:50 h.*]



- Thursday 4.11.2021: 20:30-21:00 h. Online meeting with members of the evaluation panel of the philology domain for discussions on evaluation days.
- Friday 5.11.2021: 14:00-15:20 h. Online meeting for conclusions.
- Friday 5.11.2021: 15:30-16:30 h. Meeting with representatives of the institution under review to discuss on the conclusions of the evaluation process and the main recommendations.

The meetings that specifically concern the doctoral studies in Philology were highly useful to get an insight into the workings of the domain. This variety of interlocutors (from faculty, to doctoral students, to doctoral graduates, to employers) sheds light on different aspects of doctoral studies, from the viewpoint of the ongoing experience of doctoral candidates, to the perspective of PhD graduates that have finished their doctoral degree, to that of a selection of some of their main employers. This is the list of online meetings held with other members of the evaluation process; independent time for the completion of the evaluation documents is not here recorded. In addition to these meetings, a fundamental part of understanding the general picture of doctoral studies at UBB, and specifically within the domain of Philology, is the “Self-assessment report (internal evaluation) for the authorisation/accreditation of the doctoral field of philology” put together by the Doctoral School of Linguistic and Literary Studies and the Doctoral School of Hungarology. Feedback on this self-assessment report is provided in ‘VI. Conclusions and general recommendations’.

III. Analysis of ARACIS’s performance indicators

After the meetings and after studying the report and the appendixes provided, I can conclude the following regarding the doctoral performance of the domain of Philology at Universitatea Babeş-Bolyai din Cluj-Napoca. My comments will focus exclusively on those performance indicators which are not fulfilled in their entirety (underlined):

Domain A. INSTITUTIONAL CAPACITY

Criterion A.1. The administrative, managerial institutional structures and the financial resources

- *Performance Indicator A.1.1.1. → The indicator is fulfilled.*
- *Performance Indicator A.1.1.2. → The indicator is fulfilled.*
- *Performance Indicator A.1.2.1. → The indicator is fulfilled.*
- *Performance Indicator A.1.2.2. → The indicator is fulfilled.*
- *Performance Indicator A.1.3.1. → The indicator is fulfilled.*



- *Performance Indicator *A.1.3.2. → The indicator is fulfilled.*

Criterion A.1.3.2. establishes that “The proportion of existing doctoral students at the time of evaluation benefiting from sources of funding (i.e. scholarships awarded by natural or legal persons or financial support through research or institutional development/human resources grants), other than government subsidies, for a minimum of six months, shall be at least 20%.”

Even if this indicator is fulfilled (the proportion of doctoral students attending the PhD programmes in Philology who are recipients of at least 6-month additional grants is 23,56%), some comments on this criterion may be useful for future evaluations.

As this criterion is currently formulated, after interviews with current doctoral students and former doctoral students, it was made manifest that having a six-month grant out of a period of, on average, four to five years of doctoral studies, is insufficient. All of the doctoral students interviewed (current and past) need/ed a fourth and even a fifth year to conclude their doctoral research, that is, they have needed to apply for a year or a two-year extension. It is strongly advised that in future evaluations the minimum amount of time to consider this criterion fulfilled be raised to, at least, a year. Given this low percentage of funded students, and the limited amount of time which is funded, the vast majority of doctoral students have to work while pursuing their doctoral studies, which explains not only applications for extensions but also drop-out rates. In addition, advertising online through the Doctoral Schools webpage more and more diverse funding from institutions and international research centres/projects/groups would increase the current percentage of funded doctoral students. Finally, no information is provided on the amounts granted per month to doctoral students by these grants; this information, in addition to the duration of grants themselves, is equally significant, as funding per se does not necessarily imply substantial funding. Including this information in future dossiers is strongly recommended.

- *Performance Indicator *A.1.3.3. → The indicator is fulfilled.*

Criterion A.2. Research infrastructure

- Performance Indicator A.2.1.1. → As I have not visited the venues or seen the material equipment available to the doctoral schools I cannot comment on this point. Yet, it should be noted that no complaints were expressed in this regard by current and/or past doctoral students, or faculty, which suggests that this performance indicator is effectively fulfilled.

Criterion A.3. Quality of Human Resources

- *Performance Indicator A.3.1.1. → The indicator is fulfilled.*
- *Performance Indicator *A.3.1.2. → The indicator is fulfilled.*



- *Performance Indicator A.3.1.3. → The indicator is fulfilled.*
- *Performance Indicator *A.3.1.4. → The indicator is fulfilled.*
- *Performance Indicator A.3.2.1. → The indicator is fulfilled.*
- *Performance Indicator *A.3.2.2. → The indicator is fulfilled.*

Domain B. EDUCATIONAL EFFECTIVENESS

Criterion B.1. The number, quality and diversity of candidates enrolled for the admission contest

- *Performance Indicator *B.1.1.1. → The indicator is partially fulfilled.*

Criterion B.1.1.1. establishes that: “The ratio between the number of Master’s degree graduates of other domestic or foreign higher education institutions who applied for admission to doctoral studies in the last five years and the number of state budgeted places offered on admission by the doctoral school shall be at least 0.2, or the ratio between the number of applicants in the last five years and the number of state budgeted places for the doctoral field shall be at least 1.2.”

The indicator is partially fulfilled because, for the five-year period under evaluation, the figure set by the indicator was not met in one year (2018), where the figure is 1.1. This is no serious drawback for the fulfilment of this criterion in the future, not only because it was only one year when the indicator was not met, but because it was not met by such a low percentage of difference.

- *Performance Indicator *B.1.2.1. → The indicator is fulfilled.*
- *Performance Indicator B.1.2.2. → The indicator is fulfilled.*

Criterion B.2. The content of doctoral programs

- *Performance Indicator B.2.1.1. → The indicator is fulfilled.*
- *Performance Indicator B.2.1.2. → The indicator is fulfilled.*
- *Performance Indicator B.2.1.3. → The indicator is fulfilled.*
- *Performance Indicator B.2.1.4. → The indicator is fulfilled.*
- *Performance Indicator B.2.1.5. → The indicator is fulfilled.*

Criterion B.3. The results of doctoral studies and procedures for their evaluation.



- *Performance Indicator B.3.1.1. → The indicator is fulfilled.*
- *Performance Indicator *B.3.1.2. → The indicator is fulfilled.*
- *Performance Indicator *B.3.2.1. → The indicator is partially met.*

Criterion *B.3.2.1. establishes that: “In case of PhD theses coordinated by the same doctoral supervisor throughout a year, the number of doctoral theses assigned to a particular reader affiliated with a higher education institution other than the IOSUD under evaluation shall not exceed two (2)”.

As the self-evaluation report points out, in the field of Philology the exceptions to these are 7 cases for the 138 PhD theses defended within the last 5 years, namely, four in 2016, one in 2017, and two in 2019. For the future it is recommended, prior to appointing readers affiliated with higher education institutions other than the IOSUD, to double-check the number of theses assigned to each proposed reader so as to ensure greater diversity.

- *Performance Indicator *B.3.2.2. → The indicator is fulfilled.*

Domain C. QUALITY MANAGEMENT

Criterion C.1. Existence and periodic implementation of the internal quality assurance system

- *Performance Indicator C.1.1.1. → The indicator is fulfilled.*
- *Performance Indicator *C.1.1.2. → The indicator is fulfilled.*

Criterion C.2. Transparency of information and accessibility of learning resources

- *Performance Indicator C.2.1.1. → The indicator is fulfilled.*
- *Performance Indicator C.2.2.1. → The indicator is fulfilled.*
- *Performance Indicator C.2.2.2. → The indicator is fulfilled.*
- *Performance Indicator C.2.2.3. → The indicator is fulfilled.*

Criterion C.3. Internationalization

- *Performance Indicator *C.3.1.1. → The indicator is fulfilled.*
- *Performance Indicator C.3.1.2. → The indicator is fulfilled.*
- *Performance Indicator C.3.1.3. → The indicator is fulfilled.*



IV. SWOT Analysis

- **Strengths:**

- The extraordinary range of languages and lines of research offered for doctoral specialisation by Universitatea Babeş-Bolyai din Cluj-Napoca
- The existence of two independent doctoral schools, The Doctoral School of Linguistic and Literary Studies, and The Doctoral School of Hungarology, which collaborate with each other
- The collaboration of the doctoral schools with a large number of research centres, including CLRAD Centrul de Lingvistica Romanica si Analiza Discursului (Ligia Stela Florea), Centrul de pragmatici ale comunicarii (Stefan Oltean), Centrul de cercetare in filologie moderna (Ioana Bican), and Centrul de studii literare belgiene in limba franceza (Rodica Pop)
- The publications (peer-reviewed journals, etc.) associated to these research centres and the ensuing possibilities of publication these offer to doctoral candidates
- The quality research produced by doctoral supervisors of PhD students and their involvement in various research projects, many of which are international in their scope
- The rich and diverse research environment offered by doctoral students and faculty at Universitatea Babeş-Bolyai din Cluj-Napoca
- The possibility for doctoral students to teach courses and seminars during their doctoral studies, and hence develop teaching, pedagogical, and communicative skills while they become role models for undergraduate and MA students. Their presence as teaching staff indeed may work in itself as an encouraging factor for others to pursue doctoral studies.
- The high employability of students holding a doctorate from Universitatea Babeş-Bolyai din Cluj-Napoca

- **Weaknesses:**

- The low number of doctoral students with grants/scholarships in the realm of Philology for the entire duration of their doctoral studies, and consequently the fact that the majority of doctoral students have to work full time during the time they pursue their PhD
- The fact that doctoral students are expected to produce their doctoral dissertations in three years, when most need a one or two-year extension

- **Opportunities:**

- Grants/scholarships funded by international research groups/projects, etc. different from the Erasmus programme. These should be widely advertised among doctoral students, who should be encouraged to apply
- Ongoing research projects and research initiatives also connected to the research centres within the field of Philology
- The high number of students enrolled in doctoral studies within the domain of Philology. Doctoral candidates should have a more salient presence within bodies of representation at the level of doctoral schools, which would favour implementation of suggestions and improvements put forward by doctoral students themselves.



- **Threats:**

- Lack of funding for doctoral students within the field of Philology

V. Overview of judgments awarded and of the recommendations

List of performance indicators which are not fulfilled in their entirety:

No.	Type of indicator (PI, PI *, CPI)	Performance indicator	Judgment	Recommendations
1.	PI*	*B.1.1.1.	The indicator is partially met.	See above (IV)
2.	PI*	*B.3.2.1.	The indicator is partially met.	See above (IV)

VI. Conclusions and general recommendations

In addition to the online meetings, a fundamental part of understanding the general picture of doctoral studies at UBB, and specifically within the domain of Philology, is the **“Self-assessment report (internal evaluation) for the authorisation/accreditation of the doctoral field of philology”** put together by the Doctoral School of Linguistic and Literary Studies and the Doctoral School of Hungarology. This 85-page long report was moreover accompanied by over 600 annexes. **Although the self-evaluation report as well as the annexes are the source of highly relevant information, and as such constitute the basis of the evaluation activity of the domain evaluation team, much can be done to improve the way the information is presented, arranged, and displayed by the self-assessment report, which would have considerably facilitated the evaluation task. Below a list of recommendations and suggestions for the future is presented, with a view to helping the two Doctoral Schools share in a more efficient and clear manner all the information they have provided the evaluation team:**

- Immediately after the table of contents, the first sections of the self-evaluation report are the so-called ‘List of Documents’ and ‘Bookmarks in the report’; both list the over 600 documents provided and uploaded to the Aracis cloud as annexes. Put together, these opening sections of the ‘List of documents’ and ‘Bookmarks in the report’ go from p. 4 to p. 33 of the PDF document of the Self-Assessment report. It is strongly advised to move both to the end of the report as Appendices. The fact that both are placed at the beginning of the report makes it highly confusing for readers, who encounter first over 20 pages of lists of names of files without any accompanying information. Readers of the report should indeed find, immediately after the table of contents, the helpful section “I. Babeş-Bolyai University Overview”, which is in effect the introduction to the workings of the university.



- The names of the documents uploaded as Annexes to the ARACIS cloud and listed in the 'List of documents section' are, invariably, too long. Names of files should be kept short, indicating simply their codes. Within the list of documents, as part of the Appendices, a one-line description of the contents of every document should be provided, but this description itself should not be part of the name of the file. Long file names make it difficult to find whichever supporting document evaluators

need to consult.

- Over 600 annexes accompany the report. Although in principle having access to so much information is helpful and advantageous for a better understanding of the workings of the doctoral schools, in actuality, the effect achieved by providing 600 annexes is one of overwhelming evaluators with an excess of information. These 600 annexes are a mixture of highly useful documents and of numerous others which are of scarce relevance to the evaluation process. It is strongly recommended that a more limited number of annexes is provided to help evaluators navigate the information better. Previous experience with evaluations of doctoral domains of other universities shows that providing 200 documents as annexes is sufficient. At any rate, if any further information is required by evaluators, this can always be provided upon request.
- The most crucial Annexes should be identified and provided directly in English as well, without expecting the external evaluator's request. This recommendation is linked to the previous in that it is not enough to provide a wealth of information, but it is essential that, in doing so, the information provided is well arranged and classified. Otherwise the opposite effect, one of confusion as opposed to clarification, is produced.
- As far as the presentation of these Annexes within the ARACIS cloud is concerned, it is strongly advised that this is done by means of folders and subfolders, so that Annexes referring to the general sections A, B, and C are easier to find also within the ARACIS cloud. This request was conveyed by Prof. Mihaela Gheorghe and the new arrangement of documents within the ARACIS cloud was produced on 8 November 2021, which greatly facilitated locating the information concerning all criteria.
- Within the section "Achievement of Indicators: A Summary for the Doctoral Field of Philology", the last column of the table (Degree of achievement) refers to specific Annexes. Were hyperlinks to these specific Annexes provided, the task of double-checking these self-evaluations would be greatly facilitated.
- In addition to the list of Annexes, providing a list of links to the webpages mentioned throughout the report itself with a brief (one, two-line) description of what is available where, as well as other links to webpages that, even without having been mentioned in the report but may be still of interest, would help evaluators navigate the report better, and connect, contrast and compare the information provided in the dossier with the one made public online.

As a conclusion, despite the usefulness of the Self-evaluation report and all the Annexes provided, much can be done to improve the arrangement and display of the wealth of information contained in these to facilitate evaluation tasks. It is strongly advised to reduce

significantly the number of Annexes provided (over 600) in order not to share information that may be only marginally relevant to the assessment of the domain and hence work as a source of confusion rather than clarification.

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VII. Annexes



AGENȚIA ROMÂNĂ DE ASIGURARE A CALITĂȚII ÎN ÎNVĂȚĂMÂNTUL SUPERIOR

Membră în Asociația Europeană pentru Asigurarea Calității în Învățământul Superior - **ENQA**

Înscrisă în Registrul European pentru Asigurarea Calității în Învățământul Superior - **EQAR**

Nr. 5278 /30.09.2021

Programul¹ vizitei de evaluare instituțională - IOSUD / domeniul de studii universitare de doctorat a **Universității Babeș-Bolyai din Cluj-Napoca**

The timetable of the institutional evaluation visit - IOSUD / doctoral study domains at the


Babeș-Bolyai University of Cluj-Napoca

Perioada vizitei de evaluare: 02-05.11.2021

The period of the evaluation: 02-05.11.2021

Evaluarea Externă Periodică a IOSUD și a domeniilor de studii universitare de doctorat

Periodical External Evaluation of the Institution Organising Doctoral Study Programs (IOSUD), and of the doctoral study domains

Data/ ora Date/ hour (Bucharest time)	Activitate/ Activity	Participanți/ Participants	Observații/ Remarks
Marți / Tuesday, 02.11.2021			
09:00-09:50	Întâlnire preliminară online pentru pregătirea și armonizarea etapelor de evaluare, în modul mixt, la nivel de domeniu de doctorat și IOSUD <i>Online preliminary meeting for the preparation and harmonization of evaluation steps, in hybrid mode, of doctoral study domain and IOSUD</i>	- toți membrii echipei de evaluare <i>all members of the evaluation team</i>	 <u>Apăsați aici pentru conectare platforma ARACIS ZOOM</u> <i>Click here to join ARACIS ZOOM platform</i>

¹ În perioada vizitei pot fi solicitate și alte întâlniri, pentru eventuale clarificări.

During the visit other meetings may be requested for possible clarifications.

Data/ ora Date/ hour (Bucharest time)	Activitate/ <i>Activity</i>	Participanți/ <i>Participants</i>	Observații/ <i>Remarks</i>
10:00-10:50	<p>Întâlnirea online a comisiei de experți evaluatori cu reprezentanții conducerii universității și ai CSUD</p> <p><i>Online meeting with representatives of the institution and of the Council for Academic Doctoral Studies (CSUD)</i></p>	<ul style="list-style-type: none"> - toți membrii echipei de evaluare <i>all members of the evaluation team</i> - reprezentanți ai conducerii <i>representatives of the University management</i> - reprezentanți ai CSUD și ai școlii doctorale <i>representatives of the CSUD and of the Doctoral School</i> - persoane de contact pentru IOSUD și domeniile de doctorat <i>contact persons for IOSUD and doctoral domains</i> 	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p>
11:00- 11:50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu directorul CSUD, directorii școlii doctorale și echipa care a realizat raportul de evaluare internă</p> <p><i>Online meeting of IOSUD evaluation panel members with the director of CSUD, directors of doctoral schools and the team responsible for the internal evaluation report</i></p> <p>Da²: Întâlnire online a comisiei de experți evaluatori pentru DD cu responsabilul domeniului de studii universitare de doctorat evaluat și cu echipa care a realizat raportul de evaluare internă</p> <p>DDa²: <i>Online meeting with the contact person for the doctoral study domain under</i></p>	<ul style="list-style-type: none"> - membrii comisiei de experți evaluatori pentru IOSUD <i>members of IOSUD evaluation panel</i> - directorul CSUD și directorii școlilor doctorale <i>the director of CSUD and the directors of doctoral schools</i> - membrii echipei care a realizat raportul de evaluare internă <i>members of the team responsible for the internal evaluation report</i> - membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i> 	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p> <p>Vezi Anexa DDa, atașată programului vizitei/ <i>Please see Annex DDa attached to the timetable</i> (anexa va include tabelul cu domeniile de doctorat și linkurile asociate)</p>

² Pentru toate întâlnirile din program unde se menționează **DDa**, se vor organiza întâlniri, în paralel, pentru domeniile de doctorat listate în secțiunea A de la finalul acestui document.

*For all the meetings where **DDa** is mentioned, parallel meetings will be organized for the doctoral domains listed in section A, at the end of this document.*


Data/ ora Date/ hour (Bucharest time)	Activitate/ <i>Activity</i>	Participanți/ <i>Participants</i>	Observații/ <i>Remarks</i>
	<i>review and the team responsible for the internal evaluation report</i>	- responsabilul domeniului de studii de doctorat și echipa care a realizat raportul de evaluare internă <i>the doctoral study domain contact person and the team responsible for the internal evaluation report</i>	
12.00-12.50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu cadre didactice din școlile doctorale ale IOSUD <i>Online meeting of IOSUD evaluation panel members with academic staff of the doctoral schools</i></p> <p>DDa: Întâlnire online a comisiei de experți evaluatori cu cadre didactice din domeniul de studii de doctorat evaluat <i>DDa: Online meeting with academic staff of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p> <p>- cadre didactice din școlile doctorale ale IOSUD <i>academic staff of the doctoral schools</i></p> <p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i></p> <p>- cadre didactice din domeniul de studii de doctorat evaluat <i>academic staff of the doctoral study domain</i></p>	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p> <p>Vezi Anexa DDa, atașată programului vizitei/ <i>Please see Annex DDa attached to the timetable</i></p>
13.00-13.50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu Comisia de Etică <i>Online meeting of IOSUD evaluation panel members with the Etics Commission</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p> <p>- membrii Comisiei de Etică <i>members of the Etics Commission</i></p>	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p>

Data/ ora Date/ hour (Bucharest time)	Activitate/ Activity	Participanți/ Participants	Observații/ Remarks
14:00-14:50	<p>DDb³: Întâlnire online a comisiei de experți evaluatori pentru DD cu responsabilul domeniului de studii universitare de doctorat evaluat și cu echipa care a realizat raportul de evaluare internă</p> <p>DDb³: <i>Online meeting with the contact person for the doctoral study domain under review and the team responsible for the internal evaluation report</i></p>	<p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i></p> <p>- responsabilul domeniului de studii de doctorat și echipa care a realizat raportul de evaluare internă <i>the doctoral study domain contact person and the team responsible for the internal evaluation report</i></p>	<p>Vezi Anexa DDb, atașată programului vizitei/ <i>Please see Annex DDb attached to the timetable</i></p>
15:00-15:50	<p>DDb: Întâlnire online a comisiei de experți evaluatori cu cadre didactice din domeniul de studii de doctorat evaluat</p> <p>DDb: <i>Online meeting with academic staff of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i></p> <p>- cadre didactice din domeniul de studii de doctorat evaluat <i>academic staff of the doctoral study domain</i></p>	<p>Vezi Anexa DDb, atașată programului vizitei/ <i>Please see Annex DDb attached to the timetable</i></p>
16:00-16:50	<p>DDb: Întâlnire online a comisiei de experți evaluatori cu angajatorii din domeniul de studii de doctorat evaluat</p> <p>DDb: <i>Online meeting with employers representatives of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i></p> <p>- angajatori din domeniul de studii de doctorat evaluat <i>employers representatives of the doctoral study domain</i></p>	<p>Vezi Anexa DDb, atașată programului vizitei/ <i>Please see Annex DDb attached to the timetable</i></p>

³Pentru toate întâlnirile din program unde se menționează **DDb**, se vor organiza întâlniri, în paralel, pentru domeniile de doctorat listate în secțiunea B de la finalul acestui document.

*For all the meetings where **DDa** is mentioned, parallel meetings will be organized for the doctoral domains listed in section B, at the end of this document.*

Data/ ora Date/ hour (Bucharest time)	Activitate/ <i>Activity</i>	Participanți/ <i>Participants</i>	Observații/ <i>Remarks</i>
17:00- 17:50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu angajatorii <i>Online meeting of IOSUD evaluation panel members with the employers representatives</i></p> <p>DDa: Întâlnire online a comisiei de experți evaluatori cu angajatorii din domeniul de studii de doctorat evaluat <i>DDa: Online meeting with employers representatives of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p> <p>- angajatori <i>employers representatives</i></p> <p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat evaluat <i>evaluation panel members for doctoral study domain</i></p> <p>- angajatori din domeniul de studii de doctorat evaluat <i>employers representatives of the doctoral study domain</i></p>	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p> <p>Vezi Anexa DDa, atașată programului vizitei/ <i>Please see Annex DDa attached to the timetable</i></p>
18:00- 19:00	<p>Întâlnire tehnică online, pentru discuții privind prima zi de evaluare <i>Online technical meeting for discussions on the evaluation Day 1</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p> <p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat evaluat <i>evaluation panel members for doctoral study domain</i></p>	<p>➔ Apăsați aici pentru conectare platforma ARACIS ZOOM <i>Click here to join ARACIS ZOOM platform</i></p> <p>Întâlnirile pe domenii de doctorat (individual sau mai multe domenii, acolo unde experții evaluatori sunt comuni) sunt organizate descentralizat. Înregistrările vor fi salvate și încărcate, ulterior, în cloud-ul ARACIS</p>
Miercuri/ <i>Wednesday, 03.11.2021</i>			

Data/ ora Date/ hour (Bucharest time)	Activitate/ Activity	Participanți/ Participants	Observații/ Remarks
09:00-09:50	<p>DDb: Întâlnire online a comisiei de experți evaluatori cu studenții din domeniul de studii de doctorat evaluat</p> <p><i>DDb: Online meeting with students of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat</p> <p><i>evaluation panel members for doctoral study domain</i></p> <p>- studenți din domeniul de studii de doctorat evaluat</p> <p><i>graduates of the doctoral study domain</i></p>	<p>Vezi Anexa DDb, atașată programului vizitei/</p> <p><i>Please see Annex DDb attached to the timetable</i></p>
10:00-10:50	<p>DDb: Întâlnire online a comisiei de experți evaluatori cu absolvenții din domeniul de studii de doctorat evaluat</p> <p><i>DDb: Online meeting with graduates of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat</p> <p><i>evaluation panel members for doctoral study domain</i></p> <p>- absolvenți din domeniul de studii de doctorat evaluat</p> <p><i>graduates of the doctoral study domain</i></p>	<p>Vezi Anexa DDb, atașată programului vizitei/</p> <p><i>Please see Annex DDb attached to the timetable</i></p>
11:00- 11:50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu studenți ai școlilor doctorale ale IOSUD</p> <p><i>Online meeting of IOSUD evaluation panel members with students of the doctoral schools</i></p> <p>DDa: Întâlnire online a comisiei de experți evaluatori cu studenții din domeniul de studii de doctorat evaluat</p> <p><i>DDa: Online meeting with students of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD</p> <p><i>- members of IOSUD evaluation panel</i></p> <p>- studenți din școlile doctorale ale IOSUD</p> <p><i>students of the doctoral schools</i></p> <p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat</p> <p><i>evaluation panel members for doctoral study domain</i></p> <p>- studenți din domeniul de studii de doctorat evaluat</p> <p><i>students of the doctoral study domain</i></p>	<p> Apăsați aici pentru conectare platforma ARACIS ZOOM</p> <p><i>Click here to join ARACIS ZOOM platform</i></p> <p>Vezi Anexa DDa, atașată programului vizitei/</p> <p><i>Please see Annex DDa attached to the timetable</i></p>

Data/ ora Date/ hour (Bucharest time)	Activitate/ <i>Activity</i>	Participanți/ <i>Participants</i>	Observații/ <i>Remarks</i>
12:00-12:50	<p>Întâlnire online a comisiei de experți evaluatori pentru IOSUD cu absolvenți <i>Online meeting of IOSUD evaluation panel members with graduates</i></p> <p>DDa: Întâlnire online a comisiei de experți evaluatori cu absolvenții din domeniul de studii de doctorat evaluat <i>DDa: Online meeting with students of the doctoral study domain under review</i></p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p> <p>- absolvenți ai școlilor doctorale ale IOSUD <i>graduates of the doctoral schools</i></p> <p>- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i></p> <p>- absolvenți din domeniul de studii de doctorat evaluat <i>graduates of the doctoral study domain</i></p>	<p>➔ Apăsați aici pentru conectare <i>Click here to join</i></p> <p>Vezi Anexa DDa, atașată programului vizitei/ <i>Please see Annex DDa attached to the timetable</i></p>
13:00- 17.00	<p>Activitate în cadrul comisiilor de evaluare: IOSUD și domenii de studii doctorale/ <i>Activity within the evaluation panels: IOSUD and doctoral study domains</i></p> <p>Respectiv/ <i>Respectively</i></p> <p>Deplasarea reprezentanților echipei de evaluare pentru vizita la fața locului/ <i>Travel of evaluation panels representatives for the on-site visit</i></p>	<p>Comisiile de evaluare pentru IOSUD și pentru domeniile de doctorat <i>Evaluation panels for IOSUD and doctoral domains</i></p>	<p>Se lucrează independent și/ sau în colaborare cu membrii comisiei; platforma ARACIS Ciscowebex/ ZOOM (dacă e cazul) <i>Independent and/ or collaborative work with other panel members; ARACIS Cisco webex/ ZOOM platform (if the case)</i></p>
18:30- 19:30	<p>Întâlnire tehnică online, pentru identificarea aspectelor specifice care trebuie clarificate pe parcursul vizitei la fața locului (dacă este cazul)</p>	<p>- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i></p>	<p>➔ Apăsați aici pentru conectare platforma ARACIS ZOOM <i>Click here to join ARACIS ZOOM platform</i></p>

Data/ ora Date/ hour (Bucharest time)	Activitate/ Activity	Participanți/ Participants	Observații/ Remarks
	<i>Online technical meeting to identify specific issues that need to be clarified during the on-site visit (if the case)</i>	- membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i>	Întâlnirile pe domenii de doctorat (individual sau mai multe domenii, acolo unde experții evaluatori sunt comuni) sunt organizate descentralizat. Înregistrările vor fi salvate și încărcate, ulterior, în cloud-ul ARACIS
Joi / Thursday, 04.11.2021			
09:00-17:00	<p>Reuniuni de lucru față în față⁴, vizitarea bazei materiale didactice și de cercetare</p> <p><i>Face-to-face working meetings³, visit of the educational and research infrastructure</i></p> <p>Programul va include întâlniri cu: conducerea universității, reprezentanți ai Consiliului CSUD și ai Consiliului școlii doctorale, reprezentanți ai Comisiei de etică, reprezentanți ai universității implicați în asigurarea internă a calității studiilor doctorale, reprezentanți ai centrelor de cercetare din domeniile de doctorat evaluate.</p> <p><i>The program will include meetings with: university management, representatives of the CSUD Council and the Doctoral School Council, representatives of the Ethics</i></p>	<p>- directorul de misiune, coordonatorul comisiei de evaluare a IOSUD, coordonatorii comisiilor de evaluare a domeniilor de doctorat, student evaluator</p> <p><i>the director of the evaluation mission, the coordinator of the IOSUD evaluation panel, the coordinators of doctoral domain evaluation panels, student evaluator</i></p> <p>- reprezentanți ai universității</p> <p><i>university representatives</i></p>	<p>Vizită la fața locului</p> <p><i>On-site visit</i></p> <p>De comun acord cu universitatea, întâlnirile de lucru pot fi organizate astfel încât la ele să participe și membrii comisiilor de evaluare ce nu vor fi prezenți la fața locului, dacă aceștia vor considera necesar.</p> <p><i>In agreement with the university, the working meetings can be organized so that the members of the evaluation panels who will not be present on site to be able to participate as well, if they deem it necessary.</i></p>

⁴ Experții evaluatori la nivelul domeniilor de studii universitare de doctorat pot stabili independent programul vizitei la fața locului, de comun acord cu persoana de contact de la domeniul evaluat și respectând programul întâlnirilor comune cu restul membrilor echipei de evaluare. *The evaluators at doctoral study domain level can independently establish the program of the on-site visit, in agreement with the contact person for the evaluated domain and respecting the schedule of joint meetings with the rest of the evaluation panel members.*

Data/ ora Date/ hour (Bucharest time)	Activitate/ Activity	Participanți/ Participants	Observații/ Remarks
	<i>Commission, university representatives involved in internal quality assurance of doctoral studies, representatives of the research centers in the doctoral domains under review.</i>		
Vineri / Friday, 05.11.2021			
09:00- 09:50	Întâlnire tehnică online, pentru prezentarea celor constatate în cadrul vizitei la fața locului <i>Online technical meeting to identify specific issues that need to be clarified, if necessary, during the on-site visit</i>	- membrii comisiei de experți evaluatori pentru IOSUD <i>- members of IOSUD evaluation panel</i> - membrii comisiei de experți evaluatori pentru domeniul de studii de doctorat <i>evaluation panel members for doctoral study domain</i>	➔ Apăsați aici pentru conectare platforma ARACIS ZOOM <i>Click here to join ARACIS ZOOM platform</i> Întâlnirile pe domenii de doctorat (individual sau mai multe domenii, acolo unde experții evaluatori sunt comuni) sunt organizate descentralizat. Înregistrările vor fi salvate și încărcate, ulterior, în cloud-ul ARACIS
10:00- 13:50	Finalizarea documentelor <i>Completion of the evaluation documents</i>	Comisiile de evaluare pentru IOSUD și pentru domeniile de doctorat <i>Evaluation panels for IOSUD and doctoral domains</i>	Se lucrează independent și/ sau în colaborare cu membrii comisiei; platforma ARACIS Ciscowebex/ ZOOM (dacă e cazul) <i>Independent and/ or collaborative work with other panel members; ARACIS Cisco webex/ ZOOM platform (if the case)</i>
14:00-15:20	Întâlnire online pentru concluzii <i>Online meeting for conclusions</i>	- toți membrii echipei de evaluare <i>all members of the evaluation team</i>	➔ Apăsați aici pentru conectare platforma ARACIS ZOOM <i>Click here to join ARACIS ZOOM platform</i>
15:30-16:30	Întâlnire finală online în vederea prezentării principalelor constatări rezultate în urma evaluării la nivel de	- toți membrii echipei de evaluare <i>all members of the evaluation team</i>	➔ Apăsați aici pentru conectare <i>Click here to join</i>

Data/ ora Date/ hour (Bucharest time)	Activitate/ <i>Activity</i>	Participanți/ <i>Participants</i>	Observații/ <i>Remarks</i>
	domenii de doctorat și IOSUD și a recomandărilor de îmbunătățire a calității <i>Meeting with representatives of the institution under review to discuss on the conclusions of the evaluation process and the main reccomandations</i>	- reprezentanții universității <i>university representatives</i>	

Prof. univ. dr. Simona LACHE

Director de misiune

Prof. univ. dr. Daniel DAVID

Rector

Împărțirea pe secțiuni a domeniilor de studii universitare de doctorat pentru organizarea corespunzătoare a întâlnirilor online:

Secțiunea A (DDa)	Secțiunea B (DDb)
Matematică	Informatică
Fizică	Chimie
Geografie	Știința mediului
Inginerie chimică	Geologie
Sociologie	Biologie
Psihologie	Inginerie mecanică
Științe Politice	Științe ale comunicării
Drept	Relații internaționale și studii europene
Contabilitate	Științe ale educației
Economie	Științe administrative
Finanțe	Cibernetică și statistică
Marketing	Management
Istorie	Filosofie
Teologie	Filologie
Teatru și artele spectacolului	Cinematografie și media
	Știința sportului și educației fizice

Anexa DDa/ *Annex DDa*

Secțiunea A (DDa)	Întâlnire/ <i>Meeting</i>	Link acces/ <i>access</i>
Matematică	Martți/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/89451487030?pwd=MVpqWDhP Ynlla2xScIlxWFlyY0dtUT09
	Martți/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/82766173160?pwd=dG9xYVRVW EZNclBMdUorV01IVkt3QT09
	Martți/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/83403073063?pwd=bG1HM3R5WWFhMXd6bTFaWEhuV3U0QT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/83733834521?pwd=clBEYnpWakRldElvb0lqbjVtcnB3dz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/88975995414?pwd=NWE4V25LV zNpMFEvVXAvQldZZE4rQT09
Fizică	Martți/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/85009261004?pwd=MjBQMGMGFPRUZQZUtiYmdlZEU3N3E0QT09
	Martți/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/89035014795?pwd=aFJTOVI5SS9tMzRvWFIHZ0owdzJ5UT09
	Martți/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/89154609092?pwd=VVRtS2ZmNC81aXl2djZiZWtzemRwdz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/82205361281?pwd=OG1OSmxDUzJjSzIHN00ybU9FWjZWUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/83136090973?pwd=TXc5Zk1zdWxLaCsvgWZtcVczOHNQZz09
Geografie	Martți/ <i>Tuesday</i> , 02.11.2021,	https://us02web.zoom.us/j/89439646814?pwd=WDIzazNIZIRxRkQzQnFwOWx4S1NKQT09

	11.00-11.50	
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/87804864265?pwd=YnB3Tjh5SW96b2ZERzR4VHdZdzNMZz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/89658830018?pwd=RFF0eERsT2dZODFFRmg0WU1acmhLdz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/85760300777?pwd=dVE4NmEvRGZpOFBQmpaREVjcmIKZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/89681791699?pwd=ejdkUkFOWk4vdVg5TTA1RUdjZjgwZz09
Inginerie chimică	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/82239866556?pwd=TENwNzUzazM1MjFqZnFjWFU4M1c1UT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/89796856927?pwd=U0NMT1oxZncydXBybkxVQnNpOEc0QT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/82115032773?pwd=OE5heEtVOFg1VFdPWnQ2YkpuMGdRZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/87369980348?pwd=OFJkbGdWUkIHhH3bUpDbDnQjdWZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/81448294925?pwd=clg3UFp6byt4cEwwTIY2TFArWEdXUT09
Sociologie	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/89305504038?pwd=TIITZ2NaTHFPRkduT0tQajdBvNjJLUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/87616287019?pwd=cU9pT01JMUfUzdnYndGZWRRZ0hxQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/87088170827?pwd=RXJrVzk3Q3lYai9neG9FZ2VHUXpJZz09

	17.00-17.50	
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/82156197879?pwd=Um8vT3RPM3d6ZW41NVVuSUMvMnBqQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/84760826355?pwd=UDFtQlBMcWcyQklGWmxRbXd1QkplZz09
Psihologie	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/84490811766?pwd=cW9aNnczSmpvVFY1WUF4Q28wQStMdz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/86066742498?pwd=a0w1R1c5L0ZQeXQyNTd1Q0pRcWdGUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/85459408604?pwd=TjR0VGo3NjFDcVI2YW5jUERCYnhUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/84263302027?pwd=dXF6dkdlbUtTMjAxUDdaSG0wb2F1dz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/89419194995?pwd=eHk5OEIwMi9KUWpyTmlubEpHMnRPUT09
Științe Politice	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/89458780045?pwd=UUMrcVZTU1ImS285S3dncXBhT0tqQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/83176063261?pwd=SDQ0Z0pBek9NUIFMemxNNGFWTDU0Zz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/87545601518?pwd=a0RiVll3cXliays2NVRLTFFLRHZRUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/83676018454?pwd=MXJrelNMYmpwdkdIZEk2VW1HNUFZUT09

	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/87141199043?pwd=dHFzVW9qdHNaZnkvRmhZRVJyYVFDUT09
Drept	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/81397761686?pwd=NGNROWJyZXpCcjRWRTQ5VHZmdnRRUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/83396725101?pwd=ZHN0SlluOTIjc0RIMUdRVkxnbFdrQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/89155905805?pwd=Y2VaOGZhbWxJbDZuMDByTS93OEo1UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/88064523136?pwd=Y3pPNldadHgyQlBoM0tHYXFtTXE4QT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/89735086007?pwd=QUZqQ3FzZnY4WkN0aWRFMIA2T2t3UT09
Contabilitate	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://econ-ubbcluj-ro.zoom.us/j/81407309622
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/81407309622
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://econ-ubbcluj-ro.zoom.us/j/81407309622
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/83158086365?pwd=QmpYNFl6amhEcHd2UEV4bS9NRDIwdz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/81407309622
Economie	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://econ-ubbcluj-ro.zoom.us/j/87271929509

	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/87271929509
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://econ-ubbcluj-ro.zoom.us/j/87271929509
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/81876326153?pwd=cjJVb2o1QnhzSFp6YVlIVFQvNzJJUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/87271929509
Finanțe	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://econ-ubbcluj-ro.zoom.us/j/4387831396
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/4387831396
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://econ-ubbcluj-ro.zoom.us/j/4387831396
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/87035096951?pwd=M2J6bUJCNktsWXEvQVNYT1NBNmdQdz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/4387831396
Marketing	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://econ-ubbcluj-ro.zoom.us/j/84533704433
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/84533704433
	Marti/ <i>Tuesday</i> , 02.11.2021,	https://econ-ubbcluj-ro.zoom.us/j/84533704433

	17.00-17.50	
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/88696852103?pwd=dUhFQWZHB0ZzajYyeXR5dUU1ZVFZQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://econ-ubbcluj-ro.zoom.us/j/84533704433
Istorie	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/86741332077?pwd=SktJWnRVVjJhSXBZbENUTFkrTEVSQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/84310713293?pwd=dUVrdm85WUNEYU5WUW8xL0NaVFFRdz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/89737487515?pwd=OWlsdzlsamIOV1o0ZGM2b2M2cDJIUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/83328791885?pwd=ZGsrck84ZHdlZ2Y4RFR3WVhJSTJ5Zz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/82351086628?pwd=a21zRVMwYUhhZy9TVG9MNzQ5Z2JuQT09
Teologie	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/85389623754?pwd=RVJUNjBCVS9JSVJGakZFZzEyNk1vUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/86274168099?pwd=QmhmWGFqR29iVDVJTWxweTRJWVRJUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/89258988780?pwd=bjZhMWYrcHVEUU51eWVtaHRHWWx2dz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/85491267592?pwd=SittKzI3YThDZWQ3ZmJudkp6a2FEQT09

	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/81349674648?pwd=eDdZZFNTbmpRS3crRzFLSW82aG1Mdz09
Teatru și artele spectacolului	Marti/ <i>Tuesday</i> , 02.11.2021, 11.00-11.50	https://us02web.zoom.us/j/88967702418?pwd=YWIMVE56SkJuRk1Zy9ZWStrTjBxUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 12.00-12.50	https://us02web.zoom.us/j/84700274982?pwd=SIVKSG92WHJoaDVHdDINWFN5Qjludz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 17.00-17.50	https://us02web.zoom.us/j/82345188400?pwd=OTI4NUVwSnE5cnNIK1FLek1IYldjUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 11.00-11.50	https://us02web.zoom.us/j/82156376805?pwd=eHJwZGJwUE9pZngyWW5SMGNSZHRpZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 12.00-12.50	https://us02web.zoom.us/j/81927971908?pwd=K044M1l3R2JlbnNrU3BKcEt4RnBLdz09

Anexa DDb/ *Annex DDb*

Secțiunea B (DDb)	Întâlnire/ <i>Meeting</i>	Link acces/ <i>access</i>
Informatică	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/81423479204?pwd=eG9ibGVZbE tIOFFEZm5SN3RXUzB4dz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/86314808194?pwd=TDNZbko4aDBTQVVQekZQL0NmSW9GQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/89400195115?pwd=SjdITFhKMEZ aVS9UU2lub1ZZS2VuQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/82116077923?pwd=ZEJmbHd3SHExZ2hFeEZMMjdySzVtQT09

	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/86986574216?pwd=OC9PMmc5b zNLa0J0WXYwLzIDL3QyZz09
Chimie	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/84572450933?pwd=bWxCWjlldzdFQm5WSHFickFzNnlyQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/85251190079?pwd=eENuL3ZxS0liUWd6c0RNNWxoNm8vZz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/87215499142?pwd=b1JSQk4wdjhzdS9UM0c3aXNFOUlvZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/85450732884?pwd=MjFvRjAreHVpV0FyQWNpUHN4NEs4dz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/88681956298?pwd=L0N0SmdlZXZmZIN2TDZjQUpxV1FmUT09
Știința mediului	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/86891715271?pwd=Q1FIWTA1ZFNqaXdDeWJ3Mzh5V0JoQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/88469120929?pwd=c0M0QVB3emppK1BRWjVTY1VzT3J3Zz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/87537292120?pwd=eIRwOE01aHFHNVBXd0pnRDITOVBMQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/82335502863?pwd=UndncWI3ZWtuUG50NGVnVkJSFhDQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/86403539274?pwd=eEdaNHIIRGNrZkEzam5NUTIKa291dz09
Geologie	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/86867438034?pwd=ZGczdFFCcFFNKzdZQzJuZzhmR3RsUT09

	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/87170703771?pwd=K1FsZ0tzVlIxdDFhakNISktGUHpWZz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/85798612069?pwd=Rnp1UktkcTBBUkhYbzNmRTNqOTF4UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/81472008006?pwd=cHZZS21jWUVLSHJTaU1ySktiU3c2Zz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/83218380182?pwd=U2ZsbWFGbWpoSmJpL3FOZEIQSXZaZz09
Biologie	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/82337868849?pwd=MXdjNC96b1VQYINHTWN3WTNDQkdldz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/81178180683?pwd=amdScIIQWHRyT2s2T0UvNS9rWGY1UT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/85220905459?pwd=eEdOU3NRY3JoS2RVQW9QaExCSEXqZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/83292901732?pwd=NHIUajlSTWM1K3Y3TUVNRDIVQ1BIUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/87487298877?pwd=M003QmN1Z0RVZVJkbnpteTNleDM4UT09
Inginerie mecanică	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/87079101871?pwd=cHltZGdyeStNR0ZndE9xMzJvWXpadz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/81146665974?pwd=dDR1VXU4SkZmSWpRMjBCeDlta1pSdz09
	Marti/ <i>Tuesday</i> , 02.11.2021,	https://us02web.zoom.us/j/84074170420?pwd=QIBHSXN0a1hJVitTTGh3c0Y4Y3h0UT09

	16.00-16.50	
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/81545844300?pwd=VEhuQitzV21lcTIUdXNNcGpxRCt5UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/82683944304?pwd=ajY5ZU5zdndkY0M1cjlQVWFpUkpwQT09
Științe ale comunicării	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/85622591789
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/82495473408
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/89830537653
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/84749725396?pwd=OWZYTzU5a2paSFE3UUVOQTV4U3dldz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/84831441056
Relații internaționale și studii europene	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/83938690167?pwd=YmtKZlVpa0p5Y0RsME83OVlrcndnZz09
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/85390019995?pwd=UUZPQXRYU0p4UEZqV01jZmhVQzJnUT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/89523401439?pwd=VIB2VIRJWGhvUkJFZitHaGZ3TGh2UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/87628114247?pwd=RTNoeHIOMWlsY2FCMmd5cFJpTU9idz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/84514835337?pwd=N0V2S2FJQTgvZnd1ckVUQk1rRTVEdz09

	10.00-10.50	
Științe ale educației	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/87876666768?pwd=b1hYbUtJZkkxa2JNYlh5bHBHdjXUT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/81341300177?pwd=MIVWMGh5eVhhSVRCd2JKS1VOMm9wQT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/81397879602?pwd=a2VBZ3d3YjhINFdrYzJNemUrUldKUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/86885193299?pwd=ejZoZGVNV2tQUzk3di9BYUg2cFl2Zz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/84062101122?pwd=ODhSWWJ0S3FPMnR4dW1EVE9zTVBmZz09
Științe administrative	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/85194863549
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/83042662808
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/84182657436
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/87660814425?pwd=MIBUL2MyQnR1RENOMm9sTzJqL3R2UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/85938341036
Cibernetică și statistică	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://econ-ubbcluj-ro.zoom.us/j/89963895455

	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://econ-ubbcluj-ro.zoom.us/j/89963895455
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://econ-ubbcluj-ro.zoom.us/j/89963895455
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/86543885393?pwd=VVFINVU5bzI0TDNuN3dhT3RQcVhldz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://econ-ubbcluj-ro.zoom.us/j/89963895455
Management	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://econ-ubbcluj-ro.zoom.us/j/85055631263
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://econ-ubbcluj-ro.zoom.us/j/85055631263
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://econ-ubbcluj-ro.zoom.us/j/85055631263
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/88559933194?pwd=Wk9TK2RkL1EvcS93aEdpc3grRzYvUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://econ-ubbcluj-ro.zoom.us/j/85055631263
Filosofie	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/83655901545?pwd=MEpBeFN5MUFPjL3NDckpBZDhRNIRUZz09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/88014415684?pwd=aXlvM3E2dWx2dWg0QVc0M1RHc00wQT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/82852253682?pwd=Z1hXVzNmNWpJTWpnoEttZ1QvN0hRdz09

	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/84018473817?pwd=bHo4SmJmTOE3NFpvUIV3cmZtUTFoUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/82565853349?pwd=a1FLWINtM0V5OURYZk15bjlknZVTUT09
Filologie	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/82922419586?pwd=ZzI0SzNPdW9BdEs1c3BLQk9QRGJYQT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/84969716384?pwd=S21OZW9GcGQvUFRoZ0kzYkF1SktiQT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/84809855031?pwd=U3lqeE9SRFcxU2pVbVhrMGFmUi9DUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/87364641719?pwd=MVVaZHgwNXVWaHdlDBnTEIxFUFIyQT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/81448520829?pwd=QW5EdGhtOE1BKzdQay8xQ2JjZk5WQT09
Cinematografie și media	Marți/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/83120800355?pwd=enhZbCtST3JZdTE0SVBXWnhSNnRzUT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/84923309098?pwd=OGQ0L0lVem5XOUUpnUIh0UUQxVzhmQT09
	Marți/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/85750731783?pwd=dEpVQlUrTTg4dlBWMjZMN0s3blJYZz09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/84424819185?pwd=Uk55eEt5WWtnUDRaUExLa1F2NUJtUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/82937300748?pwd=Q2YzQWdWcWxBTVg1UG5pMU5kL1NPZz09

Știința sportului și educației fizice	Marti/ <i>Tuesday</i> , 02.11.2021, 14.00-14.50	https://us02web.zoom.us/j/87509711245?pwd=eUEvSUhYYIIcWZHVFDGNVQzK085QT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 15.00-15.50	https://us02web.zoom.us/j/83597049204?pwd=cHpFa0puTXAzN3FLRjVvOUYrYzIHUT09
	Marti/ <i>Tuesday</i> , 02.11.2021, 16.00-16.50	https://us02web.zoom.us/j/89044826920?pwd=N1J4cU5ScnVVa0Q2YzBFTU9CcXhiUT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 09.00-09.50	https://us02web.zoom.us/j/83290623095?pwd=SEw0SE5ocnVIMzJLZXZtaGFpcEF1UT09
	Miercuri/ <i>Wednesday</i> , 03.11.2021, 10.00-10.50	https://us02web.zoom.us/j/86584965953?pwd=Y2wydjFjZzZudENoMlhBShNCQmhHdz09